#### **Shifting Perceptions on Risk**

Aydin Mohammad Valipour A.P. of Emergency Medicine IUMS

### Headlines

- Introduction
- Learning from indigenous knowledge and ways of knowing
- Established "scripts" and the systemic nature of risk :
- 1. Limitations of habits
- 2. Learning about the properties of systems
- 3. No more fixing
- 4. Building habits of examining habits
- Relational practices to explore the way forward :
- 1. Enhancing the technical practice of disaster risk management
- 2. Generating and using warm data
- Ways forward

### **Key Questions**

- When does **linear problem-solving** fail?
- How can people's decision-making become better informed to understand and manage the systemic nature of risk?

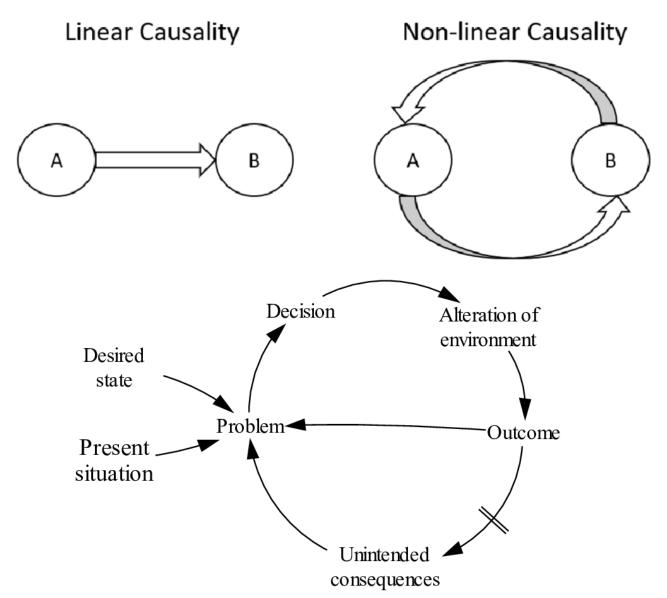
### Introduction

- Later discussions : perspective of new conceptual, mathematical and computational methods of risk reduction **BUT** :
- Complex problems are not susceptible to simple, predetermined solutions.
- Focusing on **ecological-social risk**
- Looking from the perspective of different worldviews and knowledge systems is required to explore, recognize and move beyond some established habits of mind

### Introduction

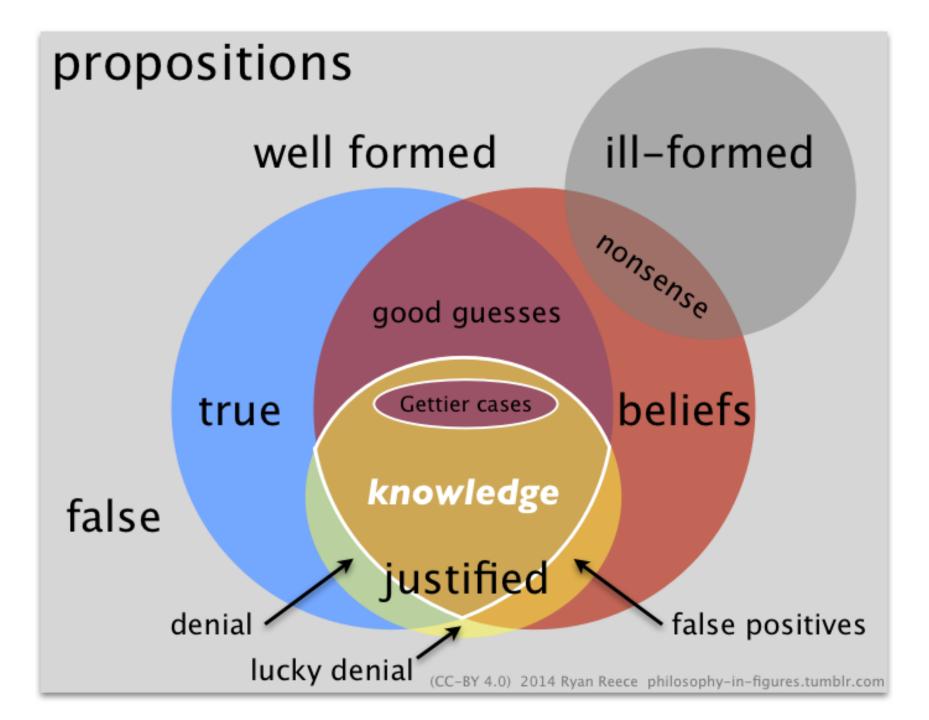
- Knowledge systems based in linear causality and clear-cut concepts of true and false rarely recognize that the creation of that knowledge is selective and relative to the knower's context.
- Such an approach to risk focuses on some contexts and **exclude** others

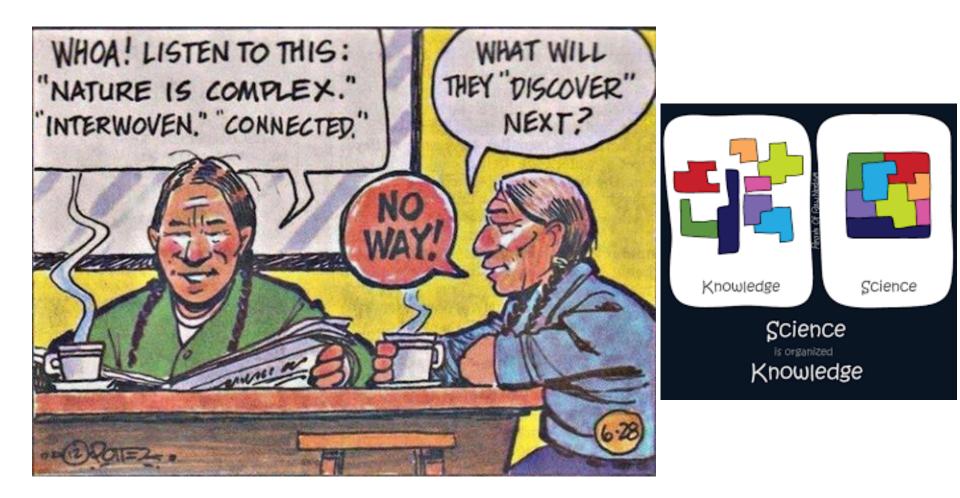
### Linear or non-linear causality?



### Introduction

- In community-based DRR → usually a strong dichotomy maintained between local or traditional knowledge and scientific knowledge
- A critical review of such approaches is needed to see how they can become **truly inclusive** of local communities and their knowledge.
- Otherwise, they may be processes that are done at community level by outsiders rather than with communities
- This can mask exclusion, dichotomy and the dominance of one knowledge system over another, behind the "promise of participation" delivered through community-based approaches





#### Changes needed to make

- First step → to shift from the idea of people and systems being simply interconnected, to the concepts of interdependent and interrelational thinking and acting in systems
- This requires a shift from thinking of individuals and organizations as external and separate entities to an understanding that they are all part of the same system

### Changes needed to make

- Approaches also need to change, from a focus on control, quantification and competition → idea of exploration, mutual learning and compassion.
- This process requires humility, curiosity and a new scientific respect for relational worldviews.



- The traditional indigenous *Maori* world-view in New Zealand is formed around the understanding that humanity is created through eco-genealogical connections to the land, which is understood as a foundational ancestor.
- Elements of the natural world fauna, flora, waten/vays and terrains — are considered to have agency alongside humanity, as illustrated in the personification of rivers and mountains in *Maori* culture

- This systemic approach to understanding the connection between communities and ecosystems is increasingly being understood within wider political systems.
- For example, in the New Zealand legal system, the Whanganui River is recognized as a legal person from 2017 !

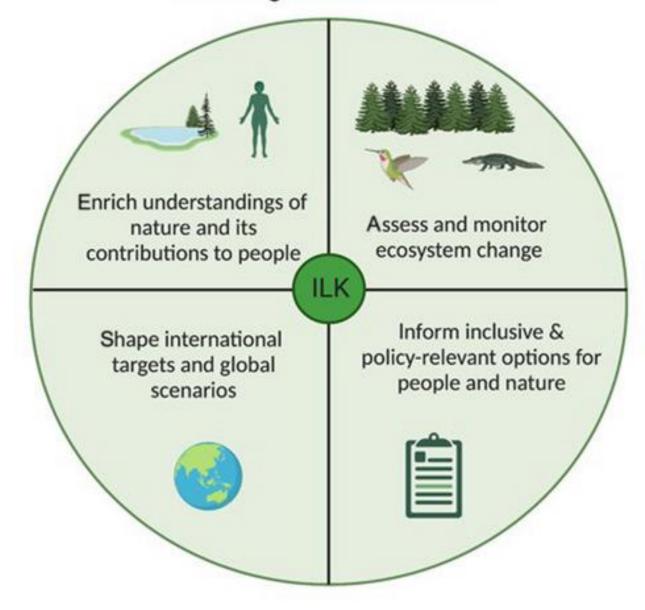


- On similar cultural traditions, the constitutions of the Bolivia and Ecuador also recognize Mother Nature as having rights that governments are required to protect.
- Rather than excluding contexts, this approach to decisionmaking embraces contexts and works adaptively with, instead of attempting to control or conquer, complex living systems.



- Local or traditional knowledge is also highly dynamic and includes opportunities for communities to create "hybrid knowledge" on risk by using traditional methods and triangulating with data gained through science and technology
- In the face of changes in planetary systems due to climate change and overexploitation of ecosystems, communities around the world are seeking new ways to understand and manage ecological-social risk.

Indigenous and local knowledge (ILK) contributions to ecological assessments



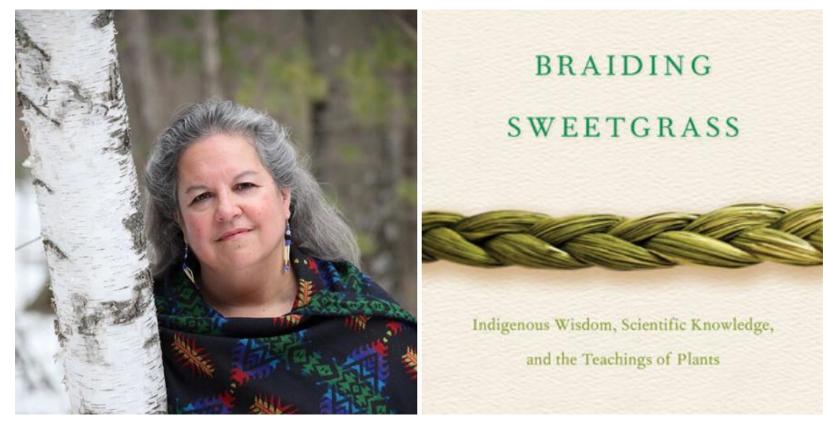
- On the island of **Sulawesi**, **Indonesia**, **Kaili** communities are the largest ethnic group in the city of **Palu**.
- They have built past knowledge of hazards into specific names for disaster-related phenomena, such as lingu (earthquake), lembotalu (for tsunamis) and nalodo (for post-earthquake liquefaction) as well as informative folk songs about previous events.







- The Kaili communities also established safe areas named Kinta, which they believed to be safe from liquefaction phenomena.
- During a mass liquefaction in the Petobo district of Palu in 2018, the houses in Kinta proximity were **only mildly affected**, with their use as safe areas avoiding loss of life and significant damage and loss.
- It is assumed that this disaster was the biggest liquefaction in modern history of humans!
- Palu means " Lifted Soil " !!



- As of 2020 Feb. in *New York Times Best Sellers*
- The *Independent* recommended the book as the top choice of books about climate change

 "Getting scientists to consider the validity of indigenous knowledge is like swimming upstream in cold, cold water. They've been so conditioned to be skeptical of even the hardest of hard data that bending their minds towards theories that are verified without the expected graphs or equations is tough. Couple that with the unblinking assumption that science has cornered the market on truth and there's not much room for discussion."

Kimmerer, Braiding Sweetgrass

A member of Potawatomi Nation

Teaching Professor of Environmental and Forest Biology

- Also in New Zealand, the Maori tribe Ngati Rangi resident around the active volcano Mount Ruapehu (last activity 1995) uses traditional knowledge of volcanic activity to inform contemporary risk management planning.
- Indigenous indicators of increasing volcanic activity, changes in fauna behaviour and the reaction of flora to altered soil chemistry are documented, while digital sensors and cameras have also been deployed at ancestral monitoring locations

• In this context, modern scientific technologies are operationalized alongside service to holistic cultural stewardship and the preservation of an eco- genealogical relationship, because Mount Ruapehu is considered an eponymous ancestor by Ngati Rangi



- As climate change has exacerbated the incidence and intensity of extreme weather events globally ,flooding disasters have also increased, creating social devastation, economic destabilization, infrastructure destruction, and environmental erosion and collapse, especially in indigenous communities
- Flood management planning in some areas in Nepal and on the Tibetan Plateau rely on traditional approaches to forecasting and responding to floods.



- Flood mitigation and prevention practices include cultivating flood-resilient crops and creating drainage channels and moats.
- Community-based early warning systems use environmental indicators to identify patterns associated with the onset of flooding.
- These may range from cloud shapes, rainfall patterns and fauna activity, to wind velocity, star positions and outside temperatures



- Local communities respond with emergency preparedness measures, including stockpiling resources, raising storage areas for essential supplies, moving living spaces to the second storey of houses, relocating animals to higher ground and establishing evacuation routes.
- Immediately following flooding events, traditional health remedies (e.g. green coconut water) used to treat diarrhea, cholera and dysentery are also used in the absence of other "conventional" response and recovery resources.



- Much of the **Australian** landscape is **prone** to large-scale devastating **wildfires**.
- For example, the "Black Summer" fires of 2019-2020 burned so fiercely that they created their own firestorms, burned almost 19 million ha. of land, destroyed 3,113 houses, resulted in the deaths of 33 people and killed at least 1 billion mammals, birds and reptiles



- Such fires cannot be extinguished and can be controlled only at the margins. They are also occurring more frequently, with droughts becoming more severe and average temperatures increasing due to climate change
- There is an ongoing debate about how to manage forests to reduce these human and ecological impacts, which has focused on the binary options of:
- (a) **planned burning** by fire authorities to mitigate wildfire risk by reducing fuel load in forests
- (b) **preserving** the forests in their **natural** state, knowing they will be devastated by spontaneous fires (e.g. due to lightning) every few years.

#### Is (or was?) there another way?

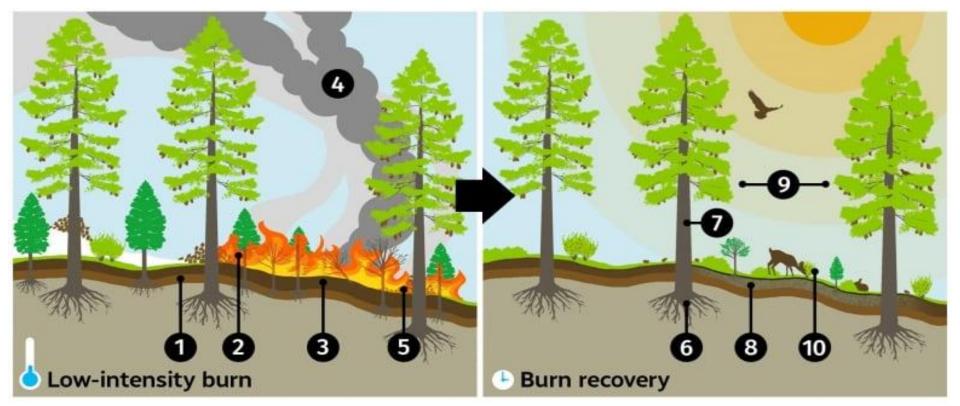


- Government authorities have also recently begun to consider a third way — that of Aboriginal fire management.
- After the Black Summer fires, Aboriginal techniques of "mosaic burns" or "cultural burning" were promoted strongly as an effective measure to reduce the risk of recurrence
- Such burning is done in small areas, and its timing and frequency is informed by local knowledge of the environment and weather patterns.



# Learning from indigenous knowledge

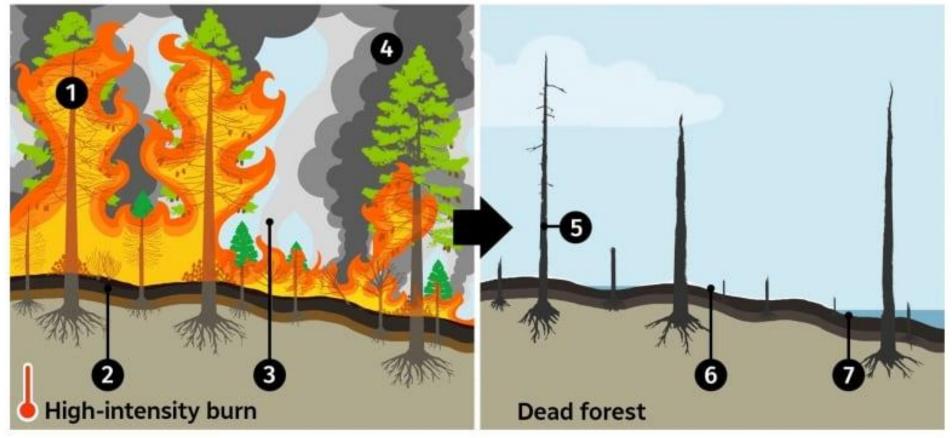
- This creates cooler fires that clear fuel such as broken branches, fallen trees and underbrush, but without killing trees, and allows fauna to escape and flora to regenerate from the unburned neighboring areas.
- In contrast, contemporary risk reduction burns employed by fire services tend to be larger in scale, occur more frequently and have an increased propensity for causing uncontrolled wildfires



#### Low-intensity fire

- 1 Mineral soil
- 2 Ladder fuels (e.g. branches)
- **3** Duff layer intact
- 4 CO<sup>2</sup> release
- **5** Fine fuels (e.g. twigs, dead leaves)

- 6 Carbon storage
- **7** Thicker bark
- 8 Nutrient-rich mineral soil
- 9 Fire break
- 🔟 New plants



# **High-intensity fire**

- 1 Canopy destroyed
- 2 Duff layer burned
- **3** Nutrients evaporate
  - CO<sup>2</sup> release

- 5 No CO<sup>2</sup> capture
- 6 Ash
- 7 Hydrophobic soil

- The *Shushtar Historical Hydraulic System* is a complex irrigation system of the island city *Shushtar* from the *Sassanid* era.
- It consists of 13 dams, bridges, canals and structures which work together as a hydraulic system.
- The semi-nomadic *Balouch* in *Chahdegal* oversee 580,000 ha. of fragile scrubland and desert.
- The **Qashqai** communities employ sophisticated **early warning** and exploration systems to **predict droughts**. The most common early warning system was based on observation of weather patterns. (1)
- *"Usually around the first of Esfand [21 February] you can tell whether the year will bring a drought. It's just like the saying" :*

1: Prepared for FAO by CENESTA (Centre for Sustainable Development), Iran, February, 2004









- There are many examples for predicting floods and storms which are mostly based on the signs of the wind and the sun, the movements of animals, the manner, time and direction of rain and using the twelve zodiac signs
- The finding of flies in winter, the activity of sheep like knocking of horned heads together, the night owl, the irregular chirping of canaries and licking their feathers, as well as the halo around the sun are examples of it.
- In most regions of Iran, summer rains are considered to cause floods.
- Arshlo family ( طايفه ی ارشلو ) from Bachaghchi clan ( طايفه ی ارشلو ) consider the 60th, 70th, 80th and 90th rains after Nowruz to be harmful, and the summer rain known as Khomeinah ( خُمينه ) is beneficial for sandy and soft lands, and harmful for clay lands due to flooding.

- In *Sirjan* and *Baft*, although *Khomeine's* rain water is kept for healing, they call it the rain of wrath and believe that it causes floods and destroys the herd from the mountains and crops from the plains.
- The people of *Khazridasht Beyaz* (خَرگزبار یا شخدرز، جَمجَمبار، جارجاربار) to be prone to floods, and (corresponding to the number 6), they named the 66<sup>th</sup> day's rain after *Nowruz* to be *Gavkosh* (*Degree for the section of the*

- Chalgar Kiwi (چالگر کیوی) people also consider the 45<sup>th</sup> day's rain of summer to cause floods.
- The people of *Khiyav* (in *Meshkinshahr*) also consider rain from the west to be prone to floods.
- The people of *Makhonik* ( ماخونيک خراسان جنوبی ) believe that there will be a flood in the year of the rabbit
- The people of **Barzok** (from Kashan) (برز<sup>\*</sup>ک) (consider the rain 60 and 120 days after *Nowruz* to be destructive.

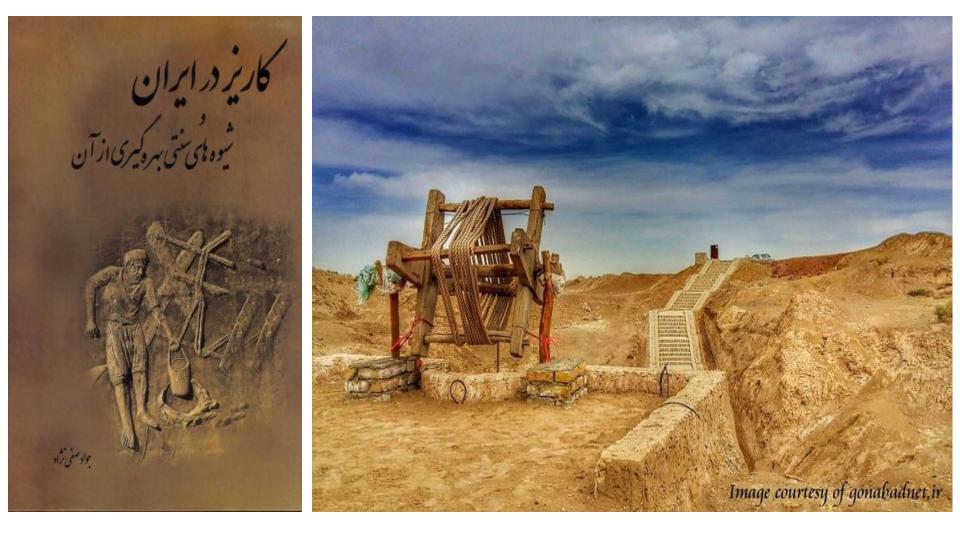
- In dry and desert areas, our ancestors used floods in different ways :
- Making *Band* ( بند ) for agriculture
- **Controlling** the **flood** by closing it's way and guiding it by means of streams with a low slope (2%-4%) to the adjacent cultivated lands to **increase** the **rain-fed crop** and enrich the vegetation of the pastures and prevent soil erosion;
- In rainy areas like Mazandaran, rice farmers used to build ponds called "Ennon" (النّون) or "Abbandan" (آب بندان) to store floodwaters for agriculture in hot and less rainy months, and today they also use reservoirs to raise fish and hunt migratory birds







- In order to benefit from *Hirmand River*, the *Zabelis* rebuild the Bands of *Kohak* and *Zahak* ( كوهك و زهك) every year using the branches of *Gaz* ( كز ) trees.
- The people of *Mojen* (مُجِنَ) in *Shahroud* also create mounds of soil called "*Terkeens*" (تَركىنز) in certain places of the river and mostly in the valleys when the *Pisar* and *Pishdeh* rivers flood. (پيسار و پيشده)
- The people of *Jandaq* (جندق) have been preparing a dam to store rainwater at the **beginning of** *Mesil* in the mountains for many years, so that the water from the dam overflowed into the **mother** well of the *Qanat*.
- By relying on the dome-shaped covering of the houses and the steep slope of the alleys, the *Birjandis* have protected themselves from flood damage.



- There are many examples of these cases in the oral and cultural history of Iranians, unfortunately, detailed information about all of them is not available, for example:
- Lighting a fire in the garden to prevent frostbite
- Different methods of digging ditches and aqueducts to deal with drought ( قناتها و كاريزها )
- Different fishing methods and its different seasons to preserve marine resources
- And this unfortunate list, which is getting smaller every day, can go on forever...

# Take a Break

Established "scripts" and the systemic nature of risk

- The current scientific world-view is a representation (or manifestation) of the culture and the conditions of the system in which people are making their decisions, despite its foundation in the idea of objective knowledge.
- However, people and institutions inside this world-view rarely recognize the extent to which it is a way of knowing that operates within a particular context.
- A perspective that allows for the complexity and multiplicity of contexts is needed to understand the systemic nature of risk.

#### The systemic nature of risk



# Limitations of habits

- A key challenge of operating and making decisions under conditions of significant uncertainty is the human tendency towards the formation of habits.
- Everyone forms habits, it is how human brains have evolved, or not evolved. A habit always begins with a single decision at some point in time. Repeating that decision, or that way of making a decision, becomes a habit over time.

# Limitations of habits

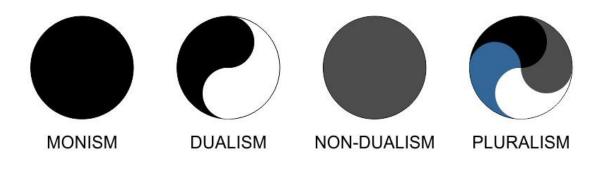
- Habits are undeniably hard to change, particularly when it comes to decisions made under uncertainty when the holding to scripts and scripted ways of making decisions dominate.
- These are habits of thinking that are "efficient", but they limit people's capacity to understand and act on the systemic nature of risk.

#### Break the Habits!



# Limitations of habits

- The world-view that people bring when approaching challenging decision-making moments is also an underlying and rarely acknowledged habit.
- However, it can lead to a simple dualistic ("right" or "wrong") approach, which provides an increased sense of certainty that gives decision makers an illusion of control.



# Limitations of habits

- The scripted approach can prevent decision makers from being able to recognize patterns outside the dimensions or parameters of the scripts they are effectively working within — for example, outside the protocols of their institutional setting.
- It means if people are making decisions within a setting where it is implicitly understood that decisions always have a right or wrong answer, then they will act accordingly and seek simple answers to complex questions.

#### So ! Break the habits!



### Limitations of habits

- Over time, this behavior can lock in significant limitations and flaws that create additional risk when viewed from a systems perspective.
- The challenge, then, is how to break free from dualistic decision-making approaches and get into new habits of examining old habits when making a decision that is itself a result of a habit.

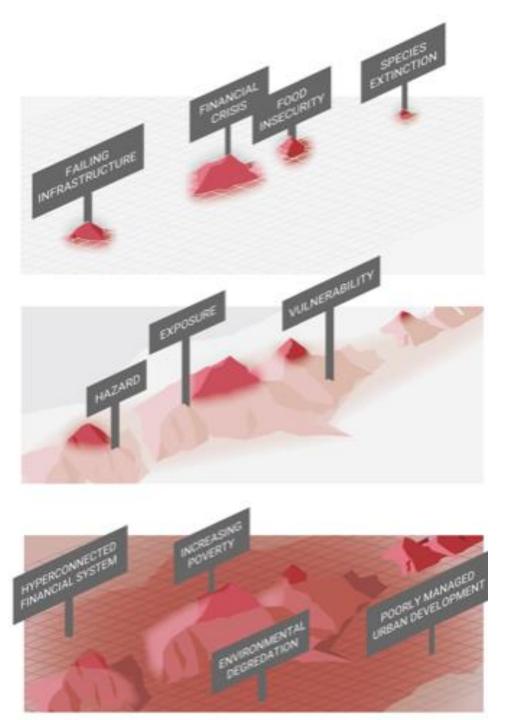
# Limitations of habits

- Making decisions based on the systemic nature of risk is never simple, and it is important to find ways to release people from their scripts.
- There is a need to find ways of managing systemic or complex cascading risk within dynamic societal and environmental contexts, all of which are constantly shifting.
- Complex decision-making environments require decision makers to allow all, or as many as possible, of the different contexts to be perceived at the same time; not just those that are convenient to expedite a decision, such as focusing only on the economic or political outcomes.

#### Realization of risk

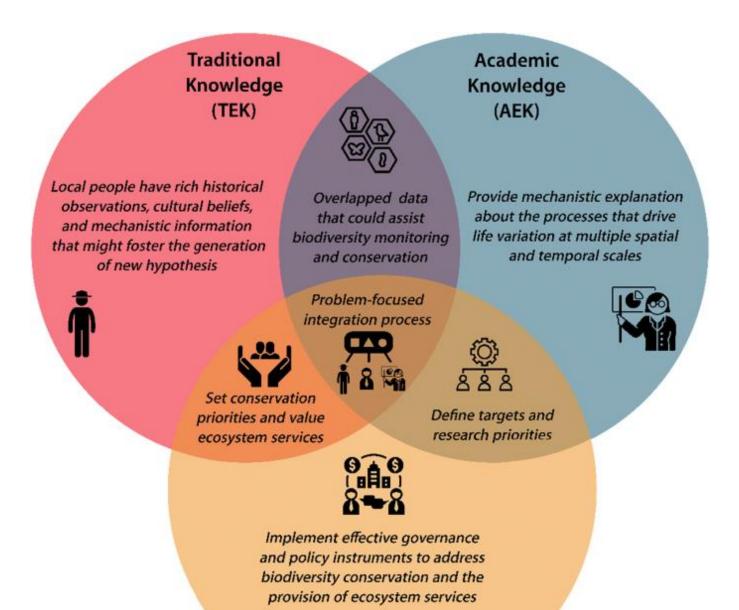
#### Context





# Limitations of habits

- People will often continue to try to make sense or understand a risk-related problem (or come to an "objective" decision point) based on the elimination or exclusion of many of the contexts.
- This may feel like an appropriate way to navigate the complexity of the systemic nature of risk and yet it excludes relevant contexts.
- How can the curiosity needed to address complex systemic risk be reconciled with the need for those in positions of governance and decision-making authority to make decisions?



Public policies, decision makers and stakeholders

# Learning about the properties of systems

- An alternative approach to scripted decisionmaking in the midst of complexity and with significant uncertainty is being able to adopt a perspective that can perceive a much wider range of contexts even with open-ended systems.
- How will anyone know whether or not it was successful if the outcomes are not predetermined?

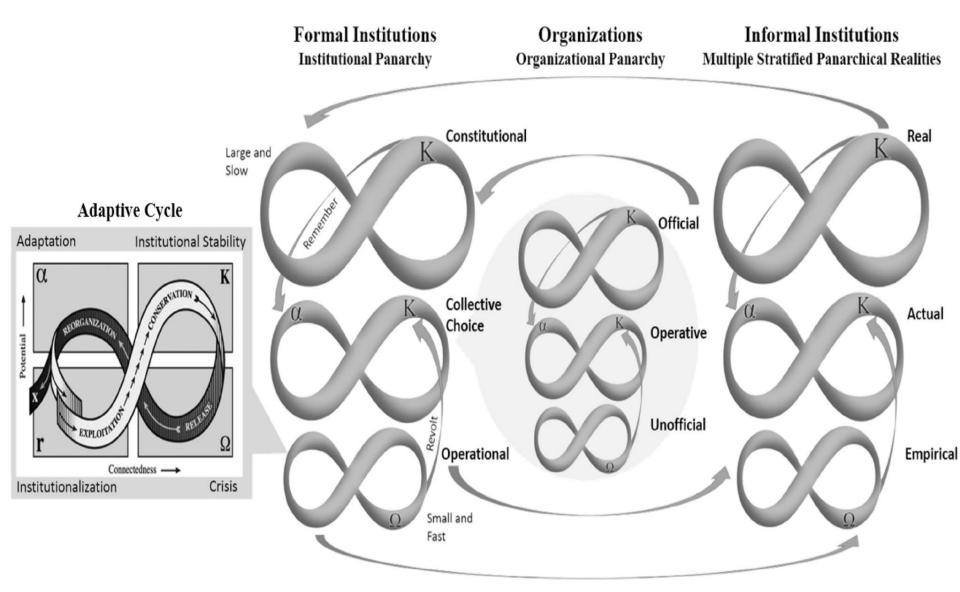
# Learning about the properties of systems

- This involves a shift in thinking, to explore how different systems of learning and knowing can inform each other to help scientists and policymakers step outside some old habits of thought in reducing risk.
- However, supporters of this approach note it is the very state of uncertainty that creates potential to learn about the properties of the systems through the process of making decisions.

# Learning about the properties of systems

- This is a **powerful form of learning** that can **shift** the **structures** (or the conditions of the system), and ultimately shift the culture and world-views in which the decision makers exist.
- It is potentially critical in opening new possibilities for decisions based on a more adaptive understanding of the systemic nature of risk rather than maintaining a rigid certain approach to the irreducible complexity of challenges like the climate crisis, ecological breakdown or transitioning energy systems.

### Complex adaptive systems theory



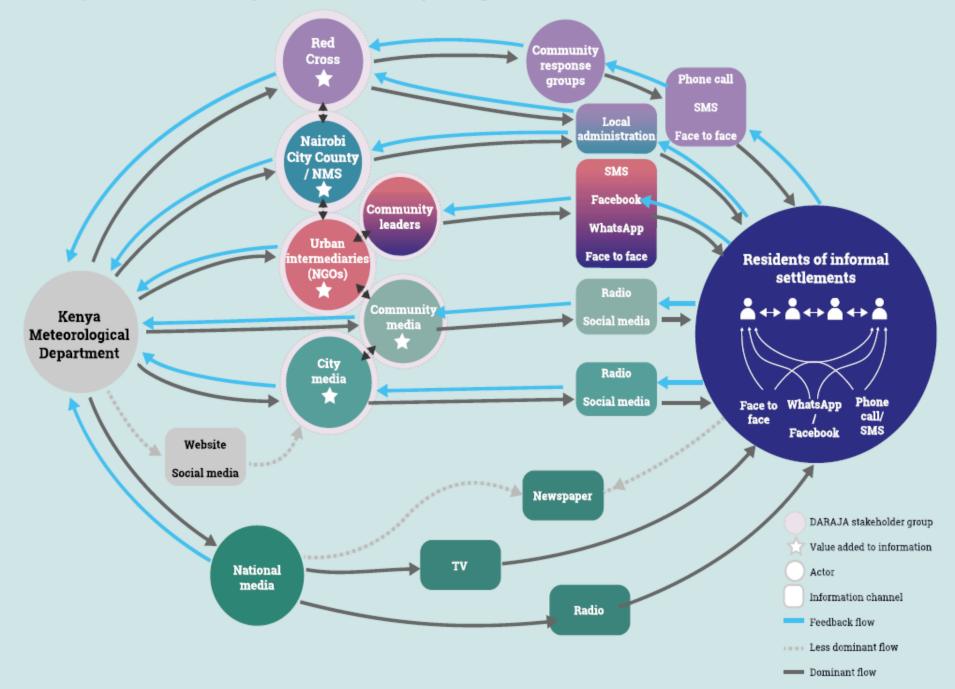
#### Complex adaptive systems in action

- An example of adopting a "learning about the properties of systems" approach within a complex system is the Inclusive City-Community Forecasting and Early Warning Service, known as Developing Risk Awareness through Joint Action (DARAJA), being used in Kenya and the United Republic of Tanzania
- It is a practical, ecosystemic approach that is working in Dar es Salaam and Nairobi with a wide range of interested people including those living in informal settlements and municipal and national government representatives

#### Complex adaptive systems in action

- The DARAJA approach is focusing on translating technical weather and climate information produced by scientists and forecasters at the national meteorological agencies into useful and accessible knowledge for community users.
- It aims to shift perceptions and change the conditions for real-time preventive or preparatory actions on the ground for populations largely in informal settlements who are exposed to a full range of risks, including rapid urban flooding.

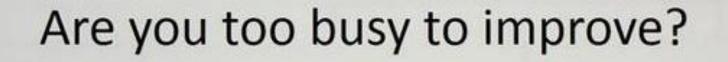
Figure 6.1. Inclusive and dynamic weather and early warning information in Nairobi

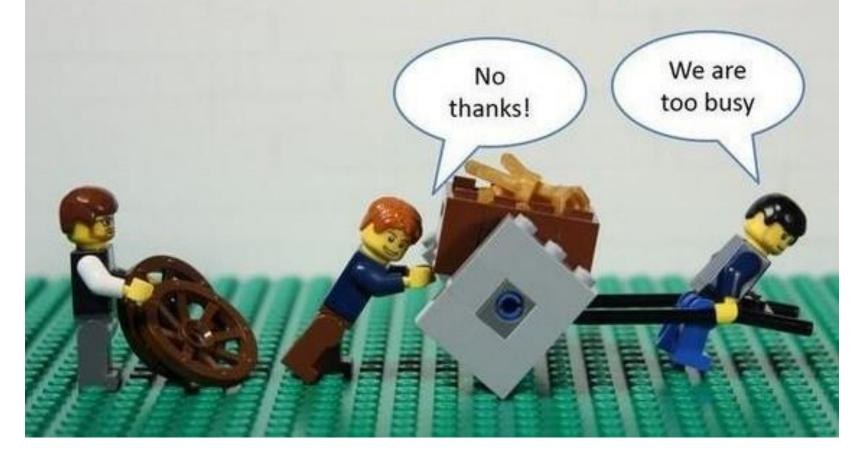


# Learning about the properties of systems

- A significant component of the challenge of preventing loss of life, livelihood and property from urban flooding addressed by this Eco-systemic approach is building the confidence of the affected populations in the highly technical information produced.
- Such information is not accessible unless it is transformed for those who may benefit most from using it. This requires a change in the scientist's and the communities' perceptions and engaging in the forecasting system in a new way.
- The approach embeds mutual learning about what information is possible and what information is necessary, relevant and understandable.

- The challenges of reducing loss of life, limiting economic and wider ecological impacts, and minimizing loss of systems function are difficult to approach. However, when a decision is approached as a way to achieve a pre-specified outcome, this constrains the possibilities for learning to the decision itself.
- Instead, approaching from the perspective of perceiving the wider sets of constantly shifting, dynamically interacting contexts embraces unprecedented opportunities for learning about the properties of the systems.

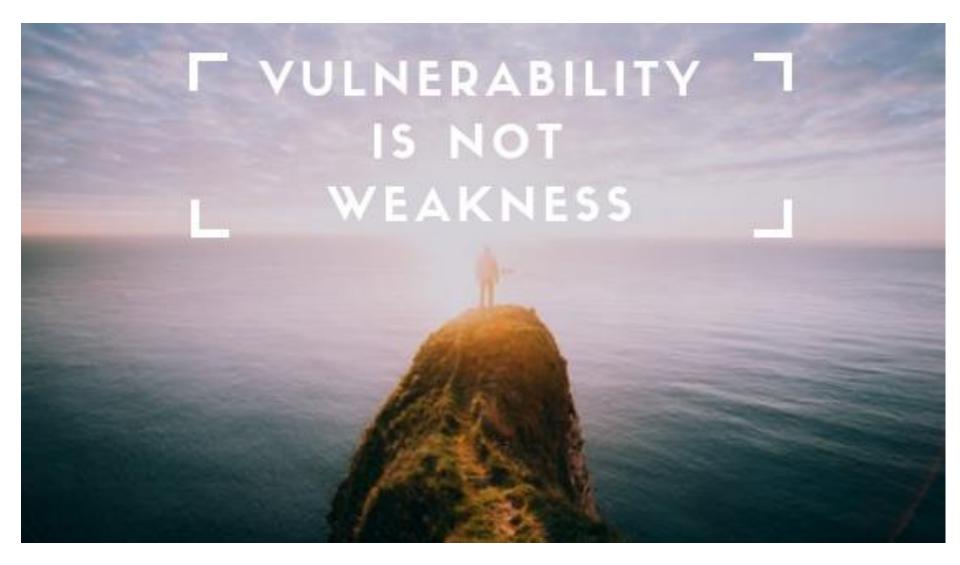




- This **learning** is possible by **releasing decision makers** from the **perceived need to fix a specific problem** and work on issues identified from the relationships of the systems in which the problem exists.
- It is important to establish a learning culture that allows those who are making the decisions to start a journey of "building their muscles", developing their capabilities and building their ability to perceive the conditions of the system that give rise to the manifestation of risk, as was done in *Australia*.

- Australia has undertaken a national learning process about the properties of systems without a predetermined form for the outcomes.
- The Government's National Resilience Taskforce, together with Emergency Management Australia, led an interactive process to investigate what makes Australia vulnerable to disaster.

- At the start of the process, not much was known nationally about what people's preferences and value priorities were when at risk of being severely affected by disaster loss.
- Significantly, profiling systemic vulnerability recognized that everyone and everything is vulnerable to the effects or disruption caused by severe to catastrophic events.
- Often, vulnerability is mistakenly perceived as a sign of weakness, with a tendency to downplay personal, institutional and community vulnerability, especially for people of affluence or in power.



 The process had two principal objectives and products to deliver:

1. New knowledge, in the form of stories, concepts, understanding, narratives and/or data about key drivers of vulnerability from a wide cross section of people through workshops designed for this purpose.

2. A **national vulnerability profile** that reflected inclusive understandings of the complex interdependent nature of the **causes** of **vulnerability**, the **roles** and **responsibilities** for tackling these, and the **hope** and **agency** for **driving change**.

- The approach and methods were designed to be repeatable and adaptable, and to result in coproducing a systems understanding of disaster.
- They used visual representation of cause and effect, and generated associated stories of lived experience that underwent extensive synthesizing and sense-making.
- The report narrates how risk and vulnerability are created, transferred and experienced during disasters, including stories of experiences and the values affected or lost.



- These stories and the system patterns identified highlight that tensions, conflicts in values and different ideas on acceptable tradeoffs can arise among different parts of society and among different roles within organizations.
- For example: a prosperous now versus a prosperous future; ourselves versus others; blame versus learning; stability versus change; people versus planet; tangible versus intangible; and liberties versus regulation.
- A "resilience checklist" was also developed that assists in the discovery of what "doing things differently" looks like

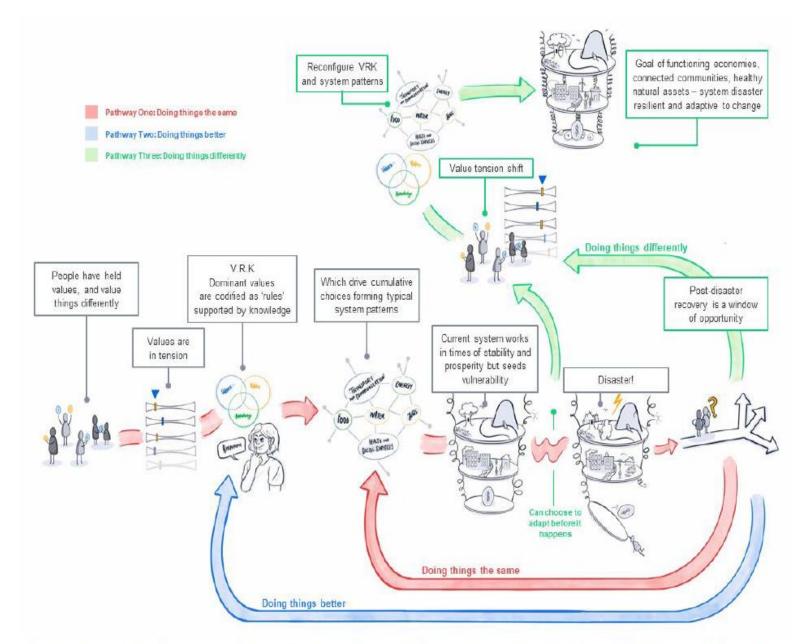


Figure 1 A systems approach is needed – understanding cause and effect, points of leverage, and three pathways ('Doing the same', 'Doing better' and 'Doing differently') to create futures that are disaster-resilient and adaptive to change.

### Building habits of examining habits

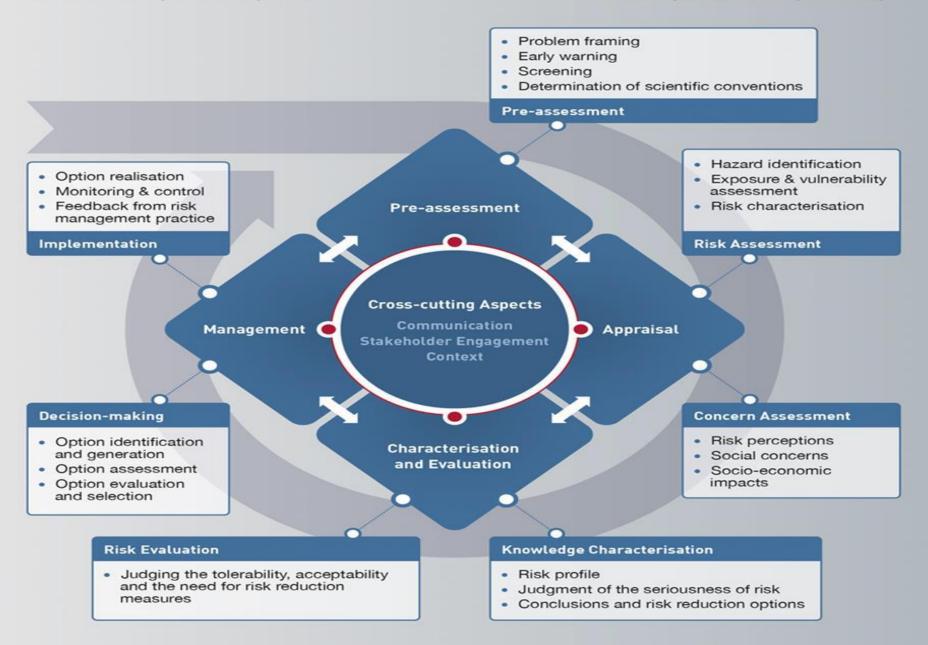
- Decision makers need to be humble about their ability to perceive all of the multiple contexts giving rise to the conditions of the systems that result in risks being manifest.
- In doing so, they will then be building on the ability to focus attention increasingly on the drivers - the messy, constantly shifting dynamics of all of the systems that are interacting with each other - that give rise to the contexts which establish the conditions of the systems that result in the risks that drive disasters.
- This will kick- start a **new habit of examining habits**.

#### Deciding

Decision-making and management

#### Understanding

Generating and evaluating knowledge



## Relational practices to explore the way forward

- Practical explorations for de-patterning, challenging hard-programmed habits (scripts) and re-patterning for culture level shifts are already under way.
- The DARJA approach in *Kenya* and the *United Republic of Tanzania*, and the cascading and systemic risk approach in *Australia* are examples of moving beyond the usual scripts.

# Enhancing the technical practice of disaster risk management

- Practitioners are increasingly experimenting with ways to bring relational approaches into bureaucracies and design processes, we'll discuss one example for this change into design process
- To uncover and highlight the benefits of interdisciplinary collaboration and reflexivity in disaster risk modeling, communication and management, a team of researchers from the *Nanyang Technological University of Singapore* undertook an experiment with new ways of approaching DRM beyond the engineering discipline



#### Practical experiment

- Workshops, outreach events and professional collaborations were designed to enhance DRM technical practice through events such as:
- Artathon: A 2 day event in San Francisco, United States, that brought together engineers, artists and scientists to collaborate on new works of art based on local disaster and climate data. It was conducted as a teambased marathon that culminated in an exhibition.
- 2. Understanding Risk Field Lab: A month-long arts and technology "unconference" (a participant-driven meeting) exploring critical design practices, collaborative technology production, hacking and art to address complex issues of urban flooding in *Chiang Mai*, a medium-sized, flood-prone city in northern *Thailand*.
- 3. A **virtual workshop** held over a 4 month period in 2020 on responsible engineering, science and technology for DRM, with 17 participants recruited via an online call.





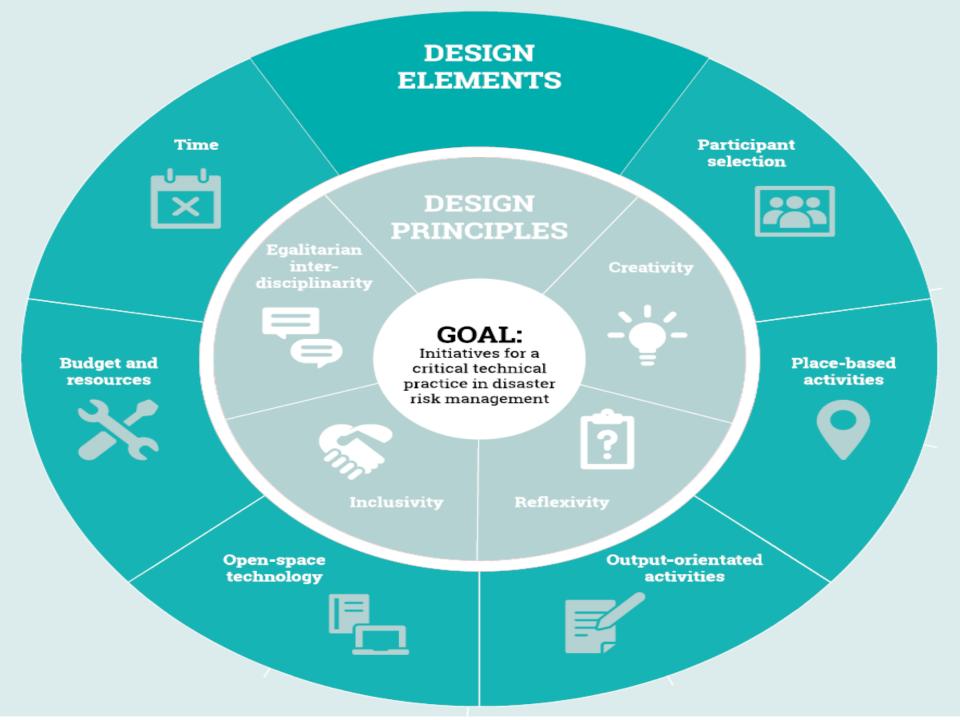


#### Practical experiment

- These events aimed to apply four key design principles:
- **1. Egalitarian interdisciplinarity**: To give **equal weight** to people and approaches from different disciplines, **not** merely to use them in **support** of technical solutions.
- 2. Inclusivity : To avoid reinforcing unequal power relations and engage meaningfully with a "diverse spectrum of stakeholders of risk reduction interventions", going beyond interdisciplinarity to consider ways of knowing that are more diverse, including those outside academia.

#### Practical experiment

- **3. Creativity**: To use **novel ways** to engage, analyze and implement risk reduction measures and support climate risk understanding and communication by working past the "delimited solution space created by narrow and siloed approaches to problems", including novel collaborations
- 4. Reflexivity: To develop a reflexive process, prior to and following innovation in DRM, aiming at discovering successes and challenges from practice. For communities of practice, this reflexive process may take place at professional events like scientific conferences, inclusive events and workshops, or through participatory or human-centred design events.



#### Generating and using warm data

"One of the biggest shifts in my thinking thanks to the warm data lab has been around the nature of technology. I used to believe that technology was inherently neutral, but I now see that line of reasoning as naive. A technology does not exist independently from its contexts. And these contexts are part of complex systems. So, it's clear to me now that we need to think hard about whether certain technologies should ever be built or released."

David Jones, Executive Producer/Principal Program Manager, Office Envisioning, Microsoft (International Bateson Institute)

IBI The International Bateson Institute



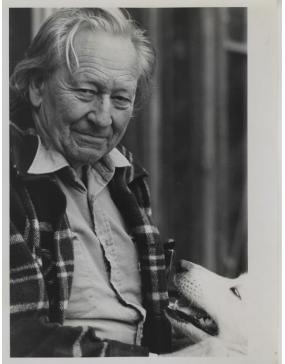
#### Generating and using warm data

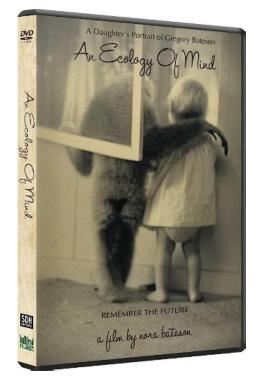
- As ecological-social systems are relational in nature, some practitioners such as the *International Bateson Institute* are experimenting with methods to gather and impart relational information in new ways.
- Warm data is a type of information to develop in tandem with existing forms of data. Since the subject being perceived dictates the need to understand in different ways, these methods aim to produce different kinds of information.

#### Generating and using warm data

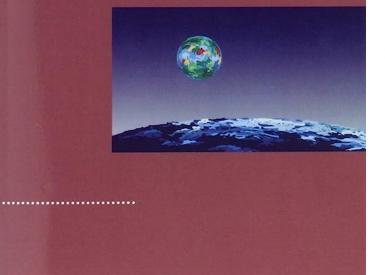
- The kind of information produced is intentionally a slippery mess of variables, changes and ambiguities.
- It does not sit nicely in graphs or models, and it takes longer to produce.
- As it describes relational interdependencies, it must also include the necessary contradictions, paradoxes, binds, double-binds and inconsistencies that occur in interrelational processes over time.
- The creation of warm data is the delivery of these multiple descriptions in active comparison, usually in a form that permits and even encourages the subjectivity of the observer.

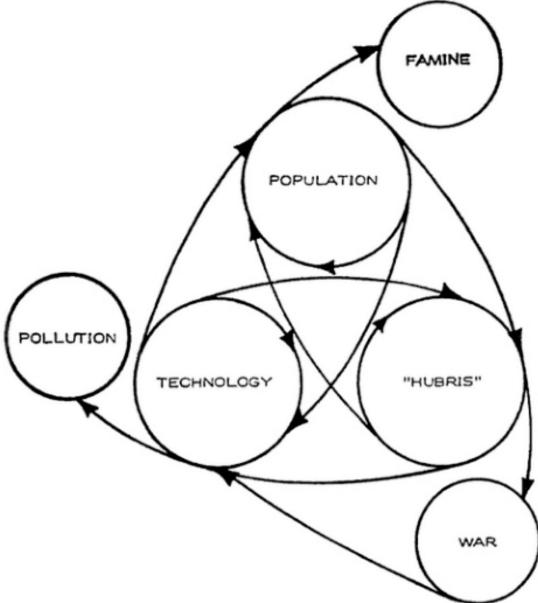
Gregory Bateson (1904 –1980) was an English anthropologist, social scientist, linguist, visual anthropologist, semiotician, and cyberneticist whose work intersected that of many other fields. His writings include Steps to an Ecology of Mind (1972) and Mind and Nature (1979). He was interested in the relationship of these fields to epistemology.





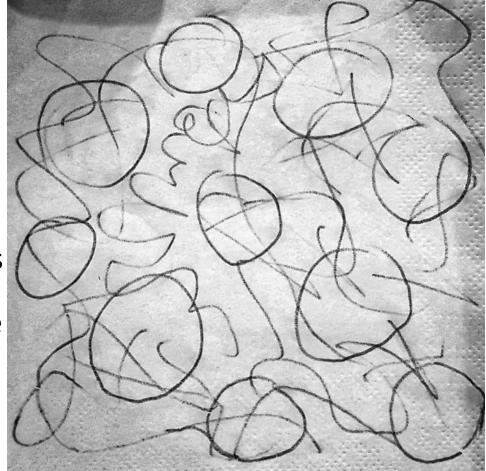
#### Gregory Bateson Mind and Nature A Necessary Unity







- The IBI is a research group specializing in the development of a methodology for transcontextual research of living systems
- Bateson's theoretical style is chiefly characterized by the conflation of complex systems theory and analysis with an aesthetic component, and the exploration of diverse and disparate topics such as education, communication, and cybernetics



- To understand the **concept of warm data**, it may be helpful to start with **what they are NOT** :
- Anything that we know as quantitatively measurable facts or isolated information about "things".
- There is **nothing wrong** with **"cold data**", but their **reductionism** leaves much to be desired when it comes to understand, experience, and appreciate the **multiple contexts** in which many of today's complex issues unfold.
- Warm data, on the other hand, focus less on the qualities attributed to individual elements in a complex system (e.g. a particular car's CO2 emissions), but rather on the patterns and dynamics that drive the interrelationships between elements that make up such a system.

- While all this **may sound overly abstract and theoretical**, actually doing a warm data lab facilitates an experience of mutual learning, exploring, and leaning into the complexity of a given question that generates new ways of thinking and **learning together** in an at least temporal community of people.
- Warm data labs are and remain non-reductive, meaning that there is no summing up or drawing of reassuringly clear conclusions at the end.
- Instead, they allow for **mutual learning in the living interaction** between **people**. While an actual change in the way we think and interrelate may happen, for sure every single participant, as well as the group as a whole will emerge more attuned to the transcontextual dimensions of our realities.
- Not a bad way to start, when we try to create and innovate for a better future.



#### Warm lab in practice

- The *International Bateson Institute*, together with *UNDP* and other partners, facilitated the *Zero Step Warm Data Project* prototype in May and June 2021 as a complementary process to the *formal United Nations High-Level Dialogue on Energy*.
- It used a "people need people" online format to bring together more than 700 people on all continents across more than 25 countries in 67 warm data sessions.



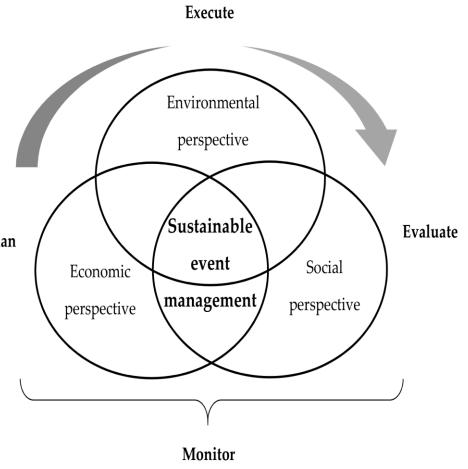
#### Warm lab in practice

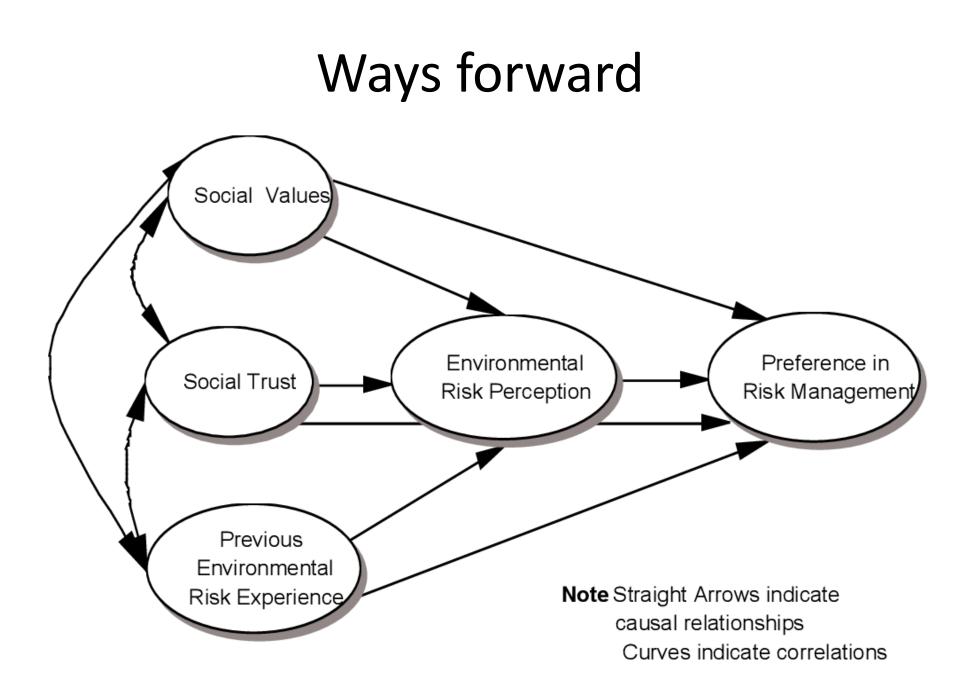
Participants in the prototype, including United Nations staff, private sector businesses, governments and communities, were able to experience a shift in perception, and to appreciate that shifting perceptions is the action that shifts everything and opens new possibilities for a range of decisions that could previously not be seen or acted upon.



- The examples of traditional and experimental approaches to understanding ecological-social risk presented in this chapter constitute a wide range of possibilities to use and create new polycultural and transcontextual knowledges and to apply them in practice.
- The common characteristics are that these approaches aim to be non-linear, relational and inclusive of different worldviews, to bring an awareness of different contexts and the way that knowledge is being created and used.
- They aim to help create a picture of systems and relations among ecosystems, and to encourage a shift towards humility and curiosity in decision-making.

- These methods shift away from measures of success that reinforce narrowly defined behaviors which hold decision makers into scripted ways of perceiving.
- Instead, the exploratory methods aim to help people see the constantly shifting patterns within the complex systems in which they Plan are being asked to make decisions.
- They have the potential to bring a deeper understanding of the systems of knowledge and decision-making, and the risks that are part of current models of understanding ecological-social risk.





- These traditional and new approaches involve:
- 1. Communities who continue to **practice risk management from within their indigenous and traditional knowledge systems**, who also bring relational and interdependent world-views into wider community engagement and their own use of technology.
- Groups of governmental and scientific experts intent on working with communities to "translate" the systemic nature of risk and scientific data for use with and by a wide range of groups.
- Methods to push technical disciplines engaged in DRR to evolve towards a greater understanding of their own contexts and to adopt relational approaches.
- 4. Open-ended collaborative deep learning processes intended to leave behind the scripts and understand the contexts to create the new forms of knowledge and data needed to address ecological-social risk.

- Fundamentally, these explorations include holding and honoring each other's stories, connecting and caring, investing in flexibility and relationships, and exploring new metaphors and myths that create possibilities for new realities for decision makers through wider and lessconstrained perceptions.
- These approaches help decision makers focus on the appropriate modalities for risk management and risk reduction interventions in complex, adaptive systems contexts.
- They are needed to work in parallel with other forms of data and analysis of risk in systems, to reframe how to see and address risk at local and planetary scales.

#### Hope is always there to catch...

